

Table 8: Horizontal Initiatives, 2010 Winter Olympic and Paralympic Games – Delivering on our Commitments, Department of Canadian heritage, 2007-2008

1. Name of horizontal initiative: 2010 Winter Olympic and Paralympic Games – Delivering on our Commitments	
2. Name of lead department(s): Department of Canadian Heritage	3. Lead department program activity: PA2 – Sustainability of cultural expression and participation PA7 – Participation in community and civic life
4. Start date of the horizontal initiative: Fiscal Year 2003–2004	5. End date of the horizontal initiative: March 31st, 2012
6. Total federal funding allocation (start to end date): \$622.1M (2004–05 to 2011–12)	
<p>7. Description of the Horizontal Initiative:</p> <p>To monitor and report on the Government of Canada’s contribution to the 2010 Winter Games, which engage Canadians from across the country; reflect Canadian values and priorities in their planning, delivery, and international profile, and promote opportunities to advance public policy goals and to make strategic investments that support long-term tangible economic benefits, and sport, social, cultural and environmental legacies for all Canadians. (www.pch.gc.ca).</p> <p>The Government of Canada is a key partner in the 2010 Winter Games. The 2010 Federal Secretariat within the Department of Canadian Heritage works horizontally to support and promote federal engagement in the planning and delivering the Games, which includes providing high quality essential federal services, as well as capital and legacy funding. The 2010 Federal Secretariat works with its partners and stakeholders to leverage the Games as an opportunity to advance public policy objectives, establish lasting legacies, and derive maximum benefit for all Canadians. (www.canada2010.gc.ca).</p>	
<p>8. Shared Outcomes:</p> <ul style="list-style-type: none"> • Canadian excellence and values will be promoted nationally and internationally; • Sport, economic, social and cultural legacies will be established for the benefit of all Canadians, in alignment with federal policy objectives; • Early planning and seamless, cost-effective delivery of mandated federal responsibilities, including federal essential services (security, entry of individuals, etc.) will contribute to high quality 2010 Winter Games. 	
<p>9. Governance Structures (within the Department of Canadian Heritage)</p> <p>2010 Federal Games Secretariat</p> <p>Representative Working Group (RWG)</p> <p>The 2010 Federal Secretariat, under the leadership of the Deputy Minister of Canadian Heritage, supports the Framework for Federal Coordination (FFC). The FCC is the primary mechanism for promoting horizontal management of the Winter Games. This governance structure consists of three</p>	

levels:

- A Deputy Ministers and Heads of Agency Coordination Committee facilitating interdepartmental and intergovernmental consultation and coordination of Games-related issues and commitments;
- An Assistant Deputy Minister-level Representative Working Group (RWG) reporting on the progress of essential federal service delivery; and,
- Working-level Issue Clusters supporting intergovernmental coordination and information sharing.

In addition, an Essential Federal Services Committee (EFS Committee) has been established under the authority of the RWG to support, promote, coordinate and monitor seamless planning of essential federal services.

10. Federal Partners	11. Federal Partner Program Activity (PA)	12. Names of Programs for Federal Partners	13. Total Allocation (from start to end date)	14. Planned Spending for 2007–08	15. Actual Spending for 2007–08	16. Expected Results for 2007–08	17. Results Achieved in 2007–08
1. Canadian Heritage	<p>Strategic Outcome 1 :1 Canadians express and share their diverse cultural experiences with each other and the world.</p> <p>PA2: Sustainability of cultural expression and participation</p>		\$	\$122.7M	\$	<p>Increased opportunities for federal visibility on 2010 activities; Improved relations with partners and with the 2010 Federal Framework for Coordination (FFC); Diligent spending on all aspects of federal funding.</p>	<p>Pursued activities to foster positive domestic and international exposure and to help make these ‘Canada’s Games’</p> <p>Protecting Canadian investment by monitoring progress and performing due diligence on the venue construction program.</p>
	<p>Strategic outcome 2 Canadians live in an inclusive society built on intercultural understanding and citizen participation.</p> <p>PA 7: Participation in community and civic life</p>						<p>Ensuring effective coordination and delivery of essential federal services and strategic opportunities through various coordinating mechanisms such as Issue Clusters and the Government Operations Steering Team.</p>

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B. Royal Canadian mounted Police (RCMP), Public Safety Canada, Department of National Defence (DND), Canadian Security Intelligence Agency (CSIS) Public Health Agency of Canada (PHAC)	N/A	Police and Security	\$87.5M	For reasons of national security, the Security Group has asked that the information not be released	For reasons of national security, the Security Group has asked that the information not be released	Partners and stakeholders are engaged in developing intelligence-led strategic and operational plans	<p>Strategic and operational plans are being developed in consultation with partners and stakeholders</p> <p>Agreements have been put in place and several Memorandum of Understanding have been completed while others are currently being developed</p> <p>New partners have recently joined the Vancouver Integrated Security Unit in Vancouver.</p> <p>Formal channels for exchange of information have been established.</p>
C. Canadian Border Services Agency	Access	Security	\$15.8M	\$1.2M	\$1.5M	Operational and logistics planning Input to the design, development and implementation planning for the	Integrated Operational framework, planning teams and HR strategic planning initiated. Olympic Accreditation

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						Olympic Identity and Accreditation Card Process	Working Group formed, Accreditation Process conceptual design consultation initiated, detail design initiated, Government of Canada approach and partnership agreement achieved. Olympic Federal Coordination Issue Clusters participation
D. Citizenship and Immigration	Maximum contribution to Canada’s economic, social and cultural development from migration	Temporary Resident Program	\$5.0M	\$0.3M	\$0.25	Operational planning and logistics planning. Input to design and creation of the International Olympic Committee (IOC) card	Operational and logistical planning underway. Input to design and handling of IOC card in progress. Regulatory amendments in development.
E. Human Resources and Social Development Canada	Enhanced Canadian productivity and participation through efficient and inclusive labour markets, competitive workplaces and access to	Foreign workers and immigrants	\$1.3M	\$0.2M	\$0	Operational planning and logistics of planning on entry of foreign workers	The entry of foreign workers is incorporated into the larger nationwide Foreign Worker Program.

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	learning.						
F. Health Canada	Reduced health and environmental risks from products and substances, and safer living and working environments.	<p>Healthy environments and consumer safety</p> <p>Health Protection of Foreign Dignitaries</p> <p>Health Protection of travelling public</p> <p>Health Protection of Public Servants</p>	\$2.6M	-	\$0	<p>Planning of activities to be undertaken in 2008-09.</p>	<p>Continue strategic planning to ensure the delivery of health services to foreign dignitaries attending the 2010 Winter Games and undertake measures to ensure the health and safety of federal employees working on location.</p> <p>Met with stakeholders to identify requirements and establish the basis for collaboration.</p> <p>Ongoing planning to provide public health services related to conveyances and ancillary services to protect the health of the traveling public.</p>

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G.Environment Canada	Weather and environmental predictions and services reduce risks and contribute to the well-being of Canadians.	Improved knowledge and information on weather and environmental conditions influence decision-making.	\$9.3M	\$0.8M	\$0.8M	Infrastructures and supporting technologies for Olympic weather services are developed	<p>Completed Olympic surface weather observing network (32 observing platforms), as well as a profiling microwave radiometer.</p> <p>Produced meteorological studies pertinent to the Games' operations.</p> <p>Trained 32 meteorologists on local winter weather conditions for Games' operations.</p>
	Canada's natural capital is restored, conserved and enhanced.	Canadians adopt approaches that ensure the sustainable use and management of natural capital and working landscapes.	\$1.5M	\$0.5M	\$0.43M	Sustainability investments and agenda advanced	<p>Strategic leveraging of partnerships with VANOC, the Province of BC and Environmental non-governmental organizations to move sustainability initiatives forward.</p> <p>Continued collaboration with federal government</p>

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							<p>departments and external partners to identify opportunities to showcase innovative approaches to sustainability.</p> <p>Revitalization of the Environment and Sustainability Issue Cluster committee to focus initiatives in three priority areas: footprint reduction, sustainability innovation and education and awareness.</p>
	Environmental Assessment is integral part of program and policy decision-making.	Efficient and effective environmental assessments	\$2.6M	\$0.4M	\$0.2M	Environmental Assessments Completed	<p>Environmental Assessments Completed</p> <p>Participation in EA follow-up programs.</p>
H. Fisheries and Oceans Canada	Healthy and productive aquatic ecosystems.	Habitat management	\$0.6M	\$0.1M	\$0.1M	Environmental assessment work completed	<p>Completed Environment Assessments on the Whistler Nordic Centre.</p> <p>Provided expert Federal Authority advice on 5 projects.</p> <p>Issued 12 <i>Fisheries Act</i></p>

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<p>18. Comments on variances:</p> <p>The CBSA's negative variance as reported above is a result of functions accomplished in 2007–2008 that were originally forecasted for 2006–2007.</p> <p>The funding difference for Fisheries and Oceans for the total allocation reflects lapsed funds in previous years that will not be sought.</p> <p>HRSDC has incorporated the entry of foreign workers into the larger nationwide Foreign Worker Program and therefore will not be seeking funds.</p>							
<p>19. Results to be achieved by non-federal partners (if applicable):</p> <p>Activities undertaken by non-federal partners are critical to the success of the Games. Each partner has provided information on the results of its activities on its respective websites.</p> <p>Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games (http://www.vancouver2010.com/en)</p> <p>Government of British Columbia (http://www.gov.bc.ca/)</p> <p>City of Vancouver (http://www.city.vancouver.bc.ca/)</p> <p>Resort Municipality of Whistler (http://www.whistler.ca/)</p> <p>Canadian Olympic and Paralympic Committees (http://www.olympic.ca/EN/)</p>							
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